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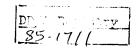
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FORM NO. 241 REPLACES FORM 36-8 (47)
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## CONFIDENTIAL



0 7 MAY 1985

MEMORANDUM FOR: Deputy Director for Administration

FROM:

Henry P. Mahoney

Director of Logistics

SUBJECT:

Notification to or Approval of the Director of

Logistics Prior to Undertaking Contractual Relationships with Certain Contractors

REFERENCE:

Office of Logistics, Procurement Note 85, Revision 89, dtd 24 Apr 85, Same Subject

1. The purpose of this memorandum is to request an exception to the subject restrictions concerning contracting with

- 2. The attached Sole Source Justification provides the basic rationale for entering into a contract to obtain support necessary to the successful implementation of a facilities Configuration Management (CM) Program. It was this Office's intent to contract for this support when the CM Program was originally approved, and the necessary approvals and funding for this initiative had been obtained when suspension was announced. At that time, further action was suspended in the expectation of an early resolution of the issue and lifting of the suspension. We now believe the suspension will continue for some time and severely impact this Office's ability to effectively support CM implementation.
- 3. As you know, the basic CM apparatus has been put in place. The two boards have been formed and have held their first meetings. Taskings have resulted from these meetings. One of these taskings involves establishing space allocation baselines and projections which will serve as the basis for major decisions affecting our occupancy of the new building and the retention or disposal of leased facilities. This important project has a September deadline. Implementation of the CM process is fundamental to our resolution of these issues.
- 4. In addition, this Office is involved in a number of complicated facility/technical interfaces affecting vital communications and data distribution either associated with systems upgrades or new building preparation. Integration of these projects rely on a viable CM Program.

OL-10075-85

UNCLASSIFIED UPON REMOVAL OF ATTACHMENTS

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SUBJECT: Notification to or Approval of the Director of Logistics Prior to Undertaking Contractual Relationships with Certain Contractors

5. In short, further delay in implementing this program adversely affects our abilities to support vital programs. In view of this and the rather modest and short term nature of the contract effort, it is requested that this Office be granted a one time exception to the subject referenced Procedement Note.

Menry P. Manoney ●

Attachments:

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A. Reference

B. Sole Source Justification

APPROVED:

Deputy Director for Administration

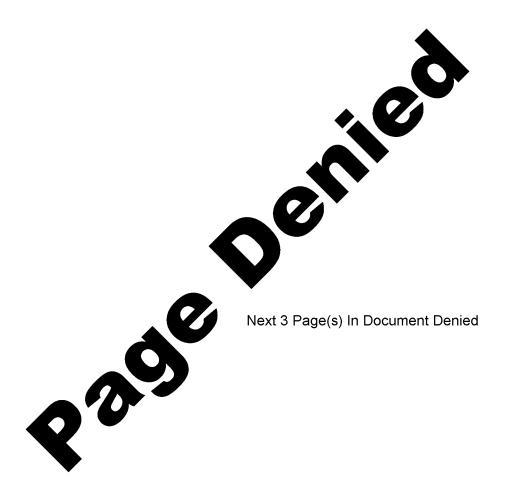
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## SOLE SOURCE JUSTIFICATION

l. In mid-1984 a project was initiated to develop a program to subject the Agency Washington area facilities to a form of Configuration Management (CM). Such a program has been in place at NPIC and a classified location and has been operating successfully for a number of vears. These programs were developed and implemented by and it was determined that in view of this experience they were in a unique position to tailor a similar program for other Agency facilities in this area. The product of this effort together with a supporting data base program was delivered in October 1984.

- The program was subsequently approved for implementation by the Deputy Director of Central Intelligence. A Headquarters Management Board (HMB), comprised of the four Deputy Directors and chaired by the Executive Director, has been formed and held its first meeting on 4 March 1985. A Secretariat staffed by Office of Logistics personnel will provide administrative support to this These latter personnel are not professionally trained or experienced in configuration management, and such talent is not available elsewhere within this office. There are four people, now in HOME/OL who have operated facilities operated CM systems at NPIC and at a classified site. There are eight or nine other MLR officers and probably six or seven MLS and MLE officers who have working familiarity with the same CM systems that may be assigned to HOME in the future. Although the number of Logistics specialists and managers who gain experience at the two CM controlled places increases each year, none are now considered to be professionally disciplined in this process. Consequently, it has been determined that successful implementation of this program will require temporary contract support, and the Office of Logistics has made available fiscal year 1985 funds not to exceed \$300,000.00 for this purpose.
- 3. This contract support will have essentially two concurrent phases. These will consist of implementation and training. Implementation will require personnel knowledgeable of the Agency and the Configuration Management program and will involve development of baseline documentation and administrative procedures in support of the HMB. The second phase will consist of an indoctrination and training effort involving affected Agency personnel in general, and the Secretariat personnel in particular. This effort is planned to take approximately 12 months after which the Configuration Management program would be wholly managed by Staff personnel.

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STAT	4. possesses unique
	capabilities to support this two phased program. Their experience
STAT	in successfully managing the two aforementioned programs is
SIAI	evidence of their capabilities. The who developed the Headquarters CM system package, delivered in October 1984, are
	also the individuals earmarked to serve in the implementation and
	training phase. This work will consist of not only tutoring
	government members of the Headquarters CH staff and control
	boards, but will also include a broad effort to teach logistics
	and support officers attached to Headquarters units how to work
	with the CM system. They are also in a unique position to insure
	that the program is compatible with the other two programs.
	5. Cleared personnel are necessary for this project.
	However, the short duration (12 months) makes it impractical to
STAT	process and clear a contractor. fully cleared personnel
STAT	available to apply to this effort. Each C! experts
	associated with the proposed effort have unusual career histories
	which are concentrated in Intelligence Community activities and in
	configuration control of facilities which serve the community.  Moreover, the spectrum of their experience is broad and deep
	enough so they can relate to the requirements and concerns of each
STAT	of the Agency directorates. Additionally, long association
	with the Agency has given them knowledge of the Agency, necessary
	to this implementation phase that would be impossible to duplicate
	within the time frame envisioned for this effort.
	6. The CM initiative is ready for immediate implementation.
	Significant decisions affecting the construction and occupancy of
	the New Headquarters Building must be addressed and resolved in
	the context of a professional Configuration Management program.
STAT	
	7. Another qualified contractor would not be familiar with
	the system developed for Headquarters, thus having another
	contractor do the work would cost more by the amount of effort
	spent for them to either become familiar with the delivered system
	or to change the system into one they were familiar with.
STAT	8. In sum, it is felt implement
	this program and to train key Agency personnel to follow on at the
	end of the implementation. This effort should be limited to 12
OT A T	months and involve no more than three contractor personnel.
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